

Agenda Item # 42

DISTRIBUTION

- County Board
- County Administrator
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STATE OF ILLINOIS)
) SS
 COUNTY OF LAKE)

COUNTY BOARD, LAKE COUNTY, ILLINOIS

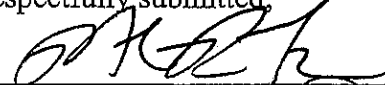
REGULAR JUNE, A.D., 2003 SESSION

JUNE 10, A.D., 2003

MADAM CHAIRMAN AND MEMBERS OF THE COUNTY BOARD:

Your Financial & Administrative Committee presents herewith a Resolution adopting the 2003 Strategic Plan; and requests its adoption.

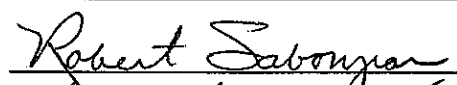
Respectfully submitted,




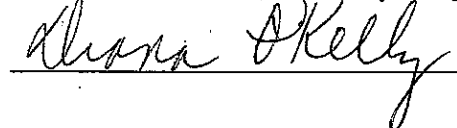
CHAIR



VICE-CHAIR







FINANCIAL AND ADMINISTRATIVE
COMMITTEE

RESOLUTION

WHEREAS, the Lake County Board's Rules of Order specify that "After the newly elected Board is seated in December, a Committee of the Whole meeting will be held within 120 days to consider goals, priorities and objectives for the upcoming two years"; and

WHEREAS, the Lake County Board formally adopted a series of goals and targets in June 2001; and

WHEREAS, effective planning requires periodic review and updates to reflect changing conditions and circumstances; and

WHEREAS, the Lake County Board conducted a series of meetings from February 2003 through May 2003 to develop an updated Strategic Plan for the County; and

WHEREAS, the Board's Strategic Plan process included a review of input from elected officials and department heads regarding suggested goals and strategies for the County, and

WHEREAS, in May, the County Board met to refine its earlier planning work, thoroughly discussed the language of the 2003 goal statements and provided input as to the relative importance of each goal; and

WHEREAS, the County Board now wishes to formally adopt the 2003 Strategic Plan for Lake County to outline the goals for the County and the strategies needed to achieve these goals, a copy of which is attached hereto and made part hereof.

NOW, THEREFORE BE IT RESOLVED, by this County Board of Lake County, Illinois that the 2003 Strategic Plan for Lake County is hereby adopted; and

BE IT FURTHER RESOLVED that the County Administrator is hereby directed to have copies of the 2003 Strategic Plan distributed throughout the County organization and to other units of local government in Lake County.

DATED, at Waukegan, Lake County, Illinois, on this 10th day of June A.D., 2003.

**Lake County
2003 Strategic Plan
Goals and Strategies**

1. Enhance the development and expansion of an efficient and effective transportation system by identifying new and increased revenues; expansion will include the current road network, additional roads, transit and other alternative transportation choices.

STRATEGIES

- Obtain legislative authority and hold sales tax referendum for transportation
- Seek state and federal funds for transportation projects
- Participate in PACE Vision 2020 process to shape future transit options
- Support inter-modal transportation
- Support rail extension projects
- Increase bike paths/trails

2. Maintain financial stability by developing a comprehensive financial plan which balances services with revenues and expenses.

STRATEGIES

- Develop a comprehensive 5 year financial plan
- Link business plans to financial plan
- Examine alternative revenue opportunities and service delivery efficiencies
- Seek legislation to eliminate or fund un-funded mandates imposed by the state or federal government
- Examine viability of programs in light of a decrease in state funding
- Work to maintain stable costs of employee benefit package

3. Increase the collaboration and communication with other public entities by identifying and pursuing mutual goals and benefits.

STRATEGIES

- Market and promote Lake County programs and services
- Garner municipal support for the Regional Framework Plan

4. Promote economic development opportunities throughout Lake County by facilitating non-residential development, redevelopment and business retention.

STRATEGIES

- Simplify the permit process
- Continue support for Lake County Partners
- Collaborate with municipalities to encourage development of ready and available sites for new business opportunities
- Support opportunities for redevelopment in mature communities
- Seek legislation for conditional zoning as available to municipalities
- Improve technology infrastructure for business
- Help communities retain their character (while strengthening economic development)
- Evaluate the strategy used to provide economic development services for Lake County

5. Foster and promote the coordination of public and private organizations to increase the availability of affordable housing in Lake County.

STRATEGIES

- Work with agencies to coordinate and expand housing options for first-time buyers, empty nesters and seniors
 - Promote the Coordination and improvement of mass transit between residential areas and businesses
 - Evaluate the unified development ordinance
 - Consider the balance and distribution of affordable housing throughout the county
6. Maintain a safe and secure community by expanding correctional facilities and alternative correctional programs.

STRATEGIES

- Develop a Countywide integrated justice system
 - Expand correctional facilities
 - Provide adequate space for justice agencies, including juvenile justice services
 - Increase use of alternatives to incarceration programs
 - Increase use of crime and violence prevention programs
7. Enhance homeland security by seeking adequate funding for emergency preparedness.

STRATEGIES

- Coordinate emergency preparedness activities of all County departments
 - Communicate and educate the public on Lake County's emergency preparedness plan
 - Secure state and federal funding to enhance local preparedness efforts
8. Protect natural resources by maintaining and enhancing natural resource protection programs.

STRATEGIES

- Ensure groundwater and Lake Michigan water quality and quantity
- Complete and implement watershed management study
- Develop countywide Wetland Restoration Plan
- Assure the quality and health of Lake County's interior lakes
- Review/update Unified Development Ordinance as needed to protect natural resources
- Incorporate adequate protection for woodlands and prairies in the Regional Framework Plan

9. Improve customer service by adopting a citizen-first approach to delivering county services.

STRATEGIES

- Develop an enterprise-wide culture that emphasizes customer service
- Enhance the accessibility of county services by addressing facilities and e-gov issues
- Improve the County workforce's ability to serve residents by investing in education and training programs

10. Improve health and wellness within Lake County and assure access to a continuum of care for all residents, especially the underinsured and uninsured.

STRATEGIES FROM THE BOARD OF HEALTH STRATEGIC PLAN

- Promote good (best) health practices of importance to Lake County residents through advocacy, community relations, education and prevention, intervention and treatment
- Improve the public's awareness of the scope and benefit of public health and LCHD/CHC services, for knowledge and support purposes
- Promote and provide a comprehensive, seamless, customer service delivery system
- Maximize financial well being of the agency, be well-prepared, well-positioned, and responsive to actual and anticipated changes in health care financing at the county, state and federal levels
- Encourage and participate in community partnerships to identify and address health problems within the Department, the state and national fronts
- Create an outcome-oriented environment in order to identify gaps in health status, target those amenable to preventative care, pursue appropriate interventions, determine whether or not we are effective, and publish the results
- Provide technological advancement to support the efficient provision and monitoring of services to more effectively serve our community
- Develop a well-trained, credentialed workforce that demonstrates LCHD/CHC values.
- Assure a safe, secure and functional work environment that is aesthetically welcoming and conducive to staff and patient needs
- Assure the Strategic Plan is a living document, routinely monitored by the Board of Health and the Governing Council

OTHER STRATEGIES

- Support a sufficient hospital presence in northeast and north central Lake County
- Support the expansion of the Highland Park and North Chicago community health clinics
- Assess and address the shortage of mental health facilities
- Support the continuance of the VA Hospital and Veterans' services
- Maintain services at Winchester House by seeking additional state and federal funds and increasing private pay residents
- Maintain high levels of volunteerism at Winchester House